

Originally written and co-presented with Patricia L. Roenigk in Denver, Colorado at NCPG 2008.

Northwell Health

February 10, 20

## **Two Primary Goals**

- 1. Explore key questions which encourage prospects to share information & interests.
- 2. Recognize common cues and clues that can lead to fruitful gift discussions.

Northwall Health

### Note

- Veteran gift planners: please share your stories!
- This material can be useful both for your own interactions as well as for training others.

Northwell Health

February 10, 201

## **10 Key Questions to Ask Prospects**

Question #1: How old are you?









Northwell Health

February 10, 201

### Question #1: How old are you?

Age is useful:

- To prepare accurate calculations of tax deductions and CGA rates
- To steward donors (birthday cards)
- To segment your marketing
- To count gifts in a campaign

Northwell Health:

Question #1: How old are you?
Question #1. How old are your
Usually the prospect provides an opening:
Mentions being "old"
Celebrates a "milestone" birthday
Talks about retiring
Complains about physical ailments
Mentions grandchildren
Northwell Health: Paleony 35, 2015 7
Northwell Health: rebrusy 10, 2016 7
Question #1: How old are you?
Explain that you want to update your records, and
confirm all biographical information.
<ul> <li>Share that you gather dates of birth to be able to</li> </ul>
notify the appropriate age groups of tax law changes
or special gift options.
222
Northwell Health: February 10, 2016 s
Question #1. How old are year?
Question #1: How old are you?
Pasad on the prospect's again determine:
Based on the prospect's age, determine:
- what planned gifts might be relevant
<ul> <li>which ones might he/she consider</li> </ul>
<ul> <li>What gifts would YOU consider at</li> </ul>
- age 42?
- age 67?
- age 85?
Northwell Health

#### Question #1: How old are you?

Cues and clues that are age-related:

- "I'm too old to be thinking about giving now."
- "I'm too young to think about having a will."
- "What techniques do you recommend for an octogenarian like me?"
- "I invest in CDs and bonds at my age."

Northwell Health

Eebruary 10 20

## **10 Key Questions to Ask Prospects**

## Question #2 Are you married?



Northwell Health

February 10, 201

#### Question #2: Are you married?

- What does "husband" or "partner" mean in 2016?
  - Good practice to meet with a couple, not with one or the other only.
  - Connect the relationship to your organization.
  - Who answers which questions and how much does each person reveal?

Northwall Health

#### Question #2: Are you married?

Cues and Clues relating to relationships:

- "I have to care for my ailing husband, but I hope to help [charity] at some point."
- "My partner doesn't have a pension, so I worry about her running out of money."
- "My wife and I share everything. Can we both receive income?"
- "My husband always made the financial decisions."

Northwell Health

Sebruary 10.2

## **10 Key Questions to Ask Prospects**

# Question #3: Do you have any children or grandchildren?





Northwell Health

February 10, 201

## Question #3: Do you have any children or grandchildren?

- The best gift planning prospects are single persons or married couples without children.
- Just because a prospect has children doesn't mean your organization won't receive a gift, or that if they don't have children you will receive a gift.

Northwell Health

## Question #3: Do you have any children or grandchildren?

- Some of the millionaire population refuse to spoil their children.
- Some children are wealthier than their parents.
- Some parents have terminated their relationship with one or more children.

***	11		
- 44	٩M	orthwall	Health

Eebruary 10, 201

# Question #3: Do you have any children or grandchildren?

Cues & Clues relating to children:

- "I can't give to [charity] because I have three children."
- "I don't know who to leave my estate to."
- "I am the last Brovey."
- "My children have more money than I do!"
- "I have to provide for my 'furry child'."



February 10, 20

## **10 Key Questions to Ask Prospects**

Question #4: Why have you given to [charity] in the past?









Northwell Health:

## Question #4: Why have you given to [charity] in the past?

- Did the donor respond to a general request?
- Was there someone who had a particular impact?
- What are the donor's motivations?

Resist the urge to explain your charity's needs before understanding your prospect's passions.



Sebruary 10 201

# Question #4: Why have you given to [charity] in the past?

- You won't learn the donor's story or know where to focus your discussion if you are not listening actively. [Wise Old Owl]
- Planned gifts provide the donor with financial benefits, but gifts still have an underlying cost.

Northwell Health

February 10, 201

## Question #4: Why have you given to [charity] in the past?

- Gift planners market beguests to "loyal" donors.
- Consistent donors are good bequest prospect.
- Loyal donors may stop making gifts or reduce the size of their gifts at some point. Why?
  - Explain the opportunity to continue a lifetime of giving by including a gift in the will.

Northwall Haaith

Question	#4: Wh	y have	you	given	to
[charity]	in the p	ast?			

Cues and Clues relating to inclination:

- "I wish there was an easy way to make a gift; my cash is somewhat limited."
- "The nurses took such good care of me."
- "I received a scholarship and promised myself I would help other students someday."

	Morthwoll	

Eebruary 10 20

# Question #4: Why have you given to [charity] in the past?

Six reasons that motivate donors:

- 1. Gratitude
- 2. Religious mandate
- 3. Altruism
- 4. Example
- 5. No Choice
- 6. Benefits

Northwell Health

February 10, 2

## **10 Key Questions to Ask Prospects**

Question #5: What makes [charity] special to you/your family?



Northwell Health

## Question #5: What makes [charity] special to you/your family?

- The response enables you to provide specific and focused cultivation and/or stewardship to encourage future gifts.
- Listen for the connection.
- Restate the connection and show how a gift can achieve multiple goals.

411	•	
- 444	Northwall	Health

## Question #5: What makes [charity] special to you/your family?

- · Listen to their reasons for giving.
- Profile your donors.
- Ask for permission to share their story.

Venues: letters, ads, newsletters, website

What can you do to "stoke the fire"?



February 10, 20

# Question #5: What makes [charity] special to you/your family?

Cues & Clues relating to feelings toward the charity:

- "I haven't heard from you since the last campaign."
- "You killed my father!"
- "I would like to create a scholarship because I received one?"

Northwall Health

## **10 Key Questions to Ask Prospects**

# Question #6: Where does giving to charity fit in your life?





Northwell Health:

February 10, 20

# Question #6: Where does giving to charity fit in your life?

- What do you know about the donor's current circumstances?
- Do they feel they have saved enough money for retirement?
- Open the door to future discussions about ways the donor can achieve multiple goals, including making a gift.
- Age can be a predictor of timing and inclination.

Northwell Health

February 10, 201

## Question #6: Where does giving to charity fit in your life?

Cues & Clues relating to propensity to give:

- "I am considering early retirement but I don't think I can live on what I have saved."
- "My accountant says that I can't use a charitable deduction, I make too much money."
- "My son is a freshman in college."

Northwell Health

February 10, 20:

10 Key Questions to Ask Prospects	
Question #7: What other charitable interests do you support?	
Northwell Health: Patrusy 15, 2516 11	
The strict reaction of	J
	]
Question #7: What other charitable interests do you support?	
Donors have multiple charitable interests.	
<ul> <li>Often donors give because they feel an obligation to the organization or to an individual associated with the organization.</li> </ul>	
<ul> <li>Some gift options enable a donor to give to multiple charitable organizations.</li> </ul>	
Northwell Health: February 15, 2216 22	

# Question #7: What other charitable interests do you support?

Cues & Clues relating to support of multiple charities:

- "I give to my undergraduate institution."
- "I don't have the resources to satisfy everyone."
- "I am on the boards of 3 charities."
- "I receive newsletters from my local hospital."

3111		
Northwell Health	February 10, 2016	33

# **10 Key Questions to Ask Prospects** Question #8: Have you ever explored the idea of a "planned gift"? Question #8: Have you ever explored the idea of a "planned gift"? The idea of a planned gift may originate with the donor's advisors, or from reading about options in your marketing materials, or other charities' marketing materials! What is a "planned gift"? Question #8: Have you ever explored the idea of a "planned gift"? • Objective: understand the donor's assets, income needs and philanthropic interests. Goal: match the donor's desires to your organization's needs.

• Result: a gift can be valuable to the institution <u>and</u> help the donor achieve his/her personal objectives.

# Question #8: Have you ever explored the idea of a "planned gift"?

- Blended gifts are becoming more frequent.
- "Legacy" has multiple definitions.

Northwell Health

Eebruary 10 201

# Question #8: Have you ever explored the idea of a "planned gift"?

Cues & Clues relating to discussing a planned gift:

- "I wish I could give, but I worry I will run out of money."
- "[Charity] is in my will. What more can I do?"
- "I am frustrated by the low return on my CDs."
- "I need more income in my retirement."

Northwell Health

February 10, 20

## **10 Key Questions to Ask Prospects**

Question #9: Do you have a will?



Northwall Health

#### Question #9: Do you have a will?

- The answer to this question will determine the donor's sophistication and planning, as well as readiness to move to the next level of discussion.
- The answer to this question can also directly lead to the <u>next question</u> if answered in the affirmative:

"Did you include any charities – including our organization – as a beneficiary?"

1111

February 10, 20

#### Question #9: Do you have a will?

How old is your donor? According to statistics:

- The average age when a will which contains a charitable bequest is signed is 79.
- The average age at the last gift is 82.
- The average age at death is 84.
- Charitable bequests accounted for 8% of the total in 2014. [\$28.13 billion]

Northwell Health

February 10, 201

#### Question #9: Do you have a will?

- Many people do not have wills.
- Charities are aware of only a small percentage of bequests.
- Bequests are the lifeblood.



Northwell Health

#### Question #9: Do you have a will?

- We all need to ask donors whether they have wills, and whether our organization is a beneficiary.
- Once a donor confirms your organization is in the will, confirm the donor's intended purpose.

#### A lifelong relationship is created.



#### Question #9: Do you have a will?

- If a donor responds that he/she has included your organization in the will:
  - Thank the donor
  - Request copy of relevant documentation
  - Discuss allocation of the proceeds
  - Share news with relevant colleagues
  - Discuss legacy society membership
  - Profile the donor

Northwell Health

February 10, 2

#### Question #9: Do you have a will?

Cues and Clues regarding having a will:

- "I don't plan to visit my attorney for a while."
- "I have an appointment with my attorney about a new will."

Note: Ask if you might speak with the donor's attorney or advisor at some point.

Northwell Health

# **10 Key Questions to Ask Prospects** Question #10: Can we get together again to continue our discussion? Question #10: Can we get together again to continue our discussion? • The relationship is with you on behalf of your organization. • The relationship should be deep and have multiple "touch points". Question #10: Can we get together again to continue our discussion? • Develop a strategy for each prospect. • Set tasks or next steps as well as immediate and long term goals. • Listen to the **donor's** time frame.

## Question #10: Can we get together again to continue our discussion?

Cues and Clues to determine the time frame:

- "I am hoping to retire by 60 and worry about income."
- "I need to rewrite my will now that my husband is gone."
- "I have just been diagnosed with cancer."

Northwell Health

Sebruary 10 20

# Question #10: Can we get together again to continue our discussion?

- There is no script to follow.
- Record not only facts that you have learned and the information that you have gathered, but also your assessment.
- Enter a next step or strategy.

Northwell Health

February 10, 20

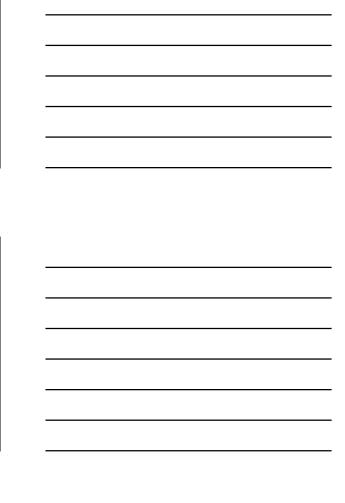
#### Conclusion

When nothing seems to help I go and look at the stonecutter hammering away at his rock perhaps a hundred times without so much as a crack showing in it.

Yet at the hundred and first blow it will split in two, and I know it was not that blow that did it—but all that had gone before.







Thank You!		
Alexandra P. Brovey, J.D., LL.M. Senior Director, Gift Planning Northwell Health 125 Community Drive Great Neck, NY 11021	7	
(516) 465-2610 abrovey@Northwell.edu		
Northwell Health' February 10, 2015	52	